CLUB HARRINGTON

Sixty-Eighth
ANNUAL REPORT
2025-2026

Supporting OUR COMMUNITY

Supporting our local community remains one of Club Harrington's core values.

Throughout the year, we proudly continued our commitment to local charities, sporting organisations and community groups through sponsorships, fundraising initiatives, donations and in-kind support, alongside our ongoing investment in our bowling community.

Our Community, Your Club

HIGHLIGHTS FROM THE YEAR

- **$4,786** raised and donated to Ronald McDonald House Charities Northern NSW through our Mother's Day fundraiser and ClubGRANTS.
- **$7,250** donated to the Cancer Council NSW through Australia's Biggest Morning Tea.
- **$2,500** contributed towards the Harrington Festival Fireworks and John Gollan Day through the Harrington & Surrounds Business and Community Association.
- **$2,500** donated to the Manning Valley Hockey Association to assist with flood recovery.
- **$1,879** donated to the Harrington Lions Club.
- **$6,800** donated to the Mid Coast Dairy Advancement Group to support flood-affected local farmers.
- **$1,000** provided to Harrington Little Athletics.
- **$2,000** provided to Crowdy Head Surf Life Saving Club.
- **$1,000** provided to the Harrington Crowdy Head RSL Sub-Branch.
- **$1,000** sponsored the Harrington Waters Golf Club Over 80's Championship.
- In-kind support was provided to the Taree Aquatic Club, Harrington Senior Citizens Association, Johns River Rural Fire Brigade, Marine Rescue Harrington, Taree Football Club (Wildcats), Taree Greyhound Club, and Taree Lions Club.
- Continued support through our Saturday Community Raffles, benefiting Marine Rescue Harrington, Crowdy Head Surf Life Saving Club, Harrington Men's Shed, and the Harrington & Surrounds Business and Community Association.

MAKING A REAL DIFFERENCE

MORE THAN **$30,700** DIRECT DONATIONS & SPONSORSHIPS

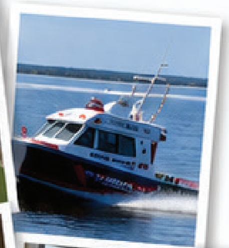
OVER **$25,000** IN IN-KIND SUPPORT

32 LOCAL PEOPLE DIRECTLY EMPLOYED

SUPPORTING LOCAL BUSINESSES, CONTRACTORS AND SUPPLIERS

Keeping investment in our community and supporting local families.

Together, we strengthen our community and help our region thrive.



These contributions demonstrate that "Our Community, Your Club" is far more than a slogan – it is a commitment that guides everything we do. Every visit to Club Harrington enables us to reinvest in the people, organisations and causes that make the Harrington region a stronger, more vibrant community.

CLUB HARRINGTON | *Our Community, Your Club*

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Harrington Bowling Club Limited (ACN 001 040 311) will be held on Saturday August 15, 2026 in the Function Rooms of the registered office of the Club, 50 Beach Street Harrington NSW at 9:00 am.

AGENDA

1. To confirm the minutes of the Annual General Meeting held on 23 August 2025.
2. Consideration of the Annual Review by the Chairman of Directors and General Manager.
3. Consideration of the Financial Report, Directors Report, Auditors Report and Statutory Statement(s) of the financial year ended 31st May 2026.
4. To consider and if thought fit pass the following ordinary resolutions:

First Ordinary Resolution

That the members hereby approve that the Club's Board of Directors shall be entitled to receive the following benefits for the twelve (12) month period preceding the 2027 Annual General Meeting and the members further acknowledge that these benefits are limited to $20,000 in total and are only available to those members who are elected to the Club's Board of Directors.

- Reasonable meals and refreshments for each Director of the Club at Board and committee meetings
- Reasonable costs or expenses of attending functions whilst representing the Club (with partners where appropriate) or in undertaking such other duties as may be approved from time to time by the Board.
- Reasonable costs or expenses in relation to the professional development of Directors of the Club, including (but not limited to):
    - Attending meetings of Associations of which the Club is a member or Directors of the Club are members.
    - Attending conferences, seminars, lectures, trade displays, organised study tours, fact finding tours and other similar events anywhere in New South Wales and the Clubs NSW annual conference as may be determined by the Board from time to time.
    - Attending other Registered Club's or gaming venues for the purpose of observing their facilities and methods operations.

Second Ordinary Resolution

That pursuant to section 10(6)(b) of the Registered Clubs Act, the members hereby approve that the payment of the following honorariums inclusive of any applicable superannuation guarantee levy for the Club's Board of Directors for the twelve (12) month period preceding the 2027 Annual General Meeting:

Chairman	$6,000.00
Treasurer	$5,000.00
Vice Chairman	$2,000.00 each
Ordinary Directors	$1,000.00 each

Third Ordinary Resolution

That pursuant to section 10(6) (b) of the Registered Clubs Act, the members hereby approve that the payment of honorariums for the members of the Men's Bowls Committee of the Club as determined by the Board of Directors provided that the total amount paid for the twelve (12) month period preceding the 2027 Annual General Meeting does not exceed $6,000.00.

Fourth Ordinary Resolution

That pursuant to section 10(6) (b) of the Registered Clubs Act, the members hereby approve that the payment of honorariums for the members of the Women's Bowls Committee of the Club as determined by the Board of Directors provided that the total amount paid for the twelve (12) month period preceding the 2027 Annual General Meeting does not exceed $6,000.00.

5. Questions for the outgoing Board of Directors
6. To re-affirm our Club Patrons Claire Brown and Bill Burges for the following as recommended by the Board of Directors.
7. To deal by discussion only with such other business of which due notice is given.
8. Election of Office Bearers
9. To deal by discussion only with any other business approved by the meeting of which due notice has not been given.

PLEASE NOTE

- Members are requested to ask questions regarding the Financial Report in writing and lodge those questions with the Clubs Registered Office 50 Beach Street Harrington NSW 2427 14 days prior to the Annual General Meeting. If you do not do this, it may not be possible to answer your question at the meeting.
- To be passed an Ordinary Resolution must receive votes in its favour from not less than a simple majority of those members who, being entitled to do so, vote in person at the meeting.
- Hard copy of the Financial Report is available from the office on request.
- It will also be available on our website, www.clubharrington.com.au

By order of the Board

Michael Burgess *ACCM, JP*

General Manager

Chairman's Report

On behalf of the Board of Directors, it is my pleasure to present the Chairman's Report for the 2025–26 financial year.

This past year has been one of the most significant in Club Harrington's history. It has been a year defined by substantial investment, careful planning and a clear vision for the future of our Club. While major redevelopment projects inevitably brought disruption to our day-to-day operations, they have also transformed our facilities and positioned Club Harrington for many years of continued success.

The Board's objective has always been to ensure that every decision made today delivers long-term benefits for our members. Throughout the year we remained focused on investing responsibly while maintaining the Club's strong financial position. I am pleased to report that this objective has been achieved.

The Club has again delivered an excellent financial result, recording more than $7 million in revenue, generating strong operating cash flow and maintaining a healthy balance sheet despite investing more than $2.75 million into improving our facilities. These results are a reflection of sound governance, prudent financial management and the continued support of our loyal members and guests.

The Board's commitment to investing in the Club was evident throughout the year with the completion of the new entrance, reception and associated refurbishment works. These projects have not only enhanced the presentation of our Club but also reinforced our commitment to ensuring Club Harrington remains a vibrant, welcoming and sustainable community club for many years to come.

While bricks and mortar are important, people remain our greatest asset.

I would like to sincerely thank our General Manager, Michael Burgess, together with the management team and every member of staff, for their dedication, professionalism and commitment throughout another demanding year. Successfully delivering a major redevelopment while maintaining exceptional service standards is a significant achievement, and the Board greatly appreciates the effort shown by everyone involved.

To my fellow Directors, thank you for your time, commitment and willingness to make decisions that ensure the ongoing success of Club Harrington. The strength of our Board lies in its shared commitment to acting in the best interests of our members and our community.

Our volunteers and the Men's, Women's and Travelling Bowling Committees also deserve special recognition. Their dedication continues to preserve the proud traditions of our Club while supporting the many activities enjoyed by members and visitors alike.

Club Harrington has always been much more than a licensed club—we are a community organisation. Throughout the year we continued to support local charities, sporting organisations, emergency services and community groups through sponsorships, fundraising initiatives, donations and in-kind assistance. We remain proud of the positive contribution the Club makes throughout the Harrington district and thank our members for supporting a Club that continually gives back to its community.

In Memoriam

As we reflect on the year that has passed, we also pause to remember those valued members and friends of Club Harrington who are no longer with us.

Each of them contributed in their own way to the history, culture and spirit of our Club. Whether through volunteering, participating in bowls, serving on committees, supporting Club events or simply enjoying the friendship and companionship that Club Harrington offers, their presence enriched our Club and our community.

On behalf of the Board of Directors, management, staff and members, I extend our sincere condolences to their families and loved ones. Their contribution to Club Harrington will always be remembered with gratitude and respect, and they will forever remain a valued part of our Club's history.

Finally, on behalf of the Board of Directors, thank you to every member, guest, volunteer and staff member for your continued loyalty and support. Together we have achieved another remarkable year, and together we look forward to an exciting future for Club Harrington.

Kerry McDonald
Chairman of the Board

Treasurer's Report

It is my pleasure to present the Treasurer's Report for Harrington Bowling Club Ltd, for the financial year ending 31 May 2026. This report outlines a summary of the Club's financial performance, including income, expenditure, and the overall financial position over the past 12 months.

At the end of the financial year, available cash on hand was $1,283,417 — a notable decrease from the previous year. This reduction is primarily due to strategic investments in new equipment and ongoing improvements to our facilities.

Total income for the year was $7,008,916, less expenditure, leaving us a profit of $530,408. We have successfully controlled costs in several key areas, which helped maintain a stable financial footing despite increased capital outlay.

In summary, the Club's financial position remains strong, and we've made significant progress during the year. With continued prudent financial management, we are well positioned to support our members and further enhance the Club's facilities in the year ahead.

I would like to extend my sincere thanks to Michael Burgess and his team for their cooperation and assistance throughout the year, as well as to the Board of Directors for their commitment and tireless efforts in helping us achieve these results.

Regards,

Roger McElligott
Treasurer

General Manager's Report

It is my privilege to once again present the General Manager's Report to our members.

Firstly, I would like to sincerely thank our members and guests for your continued loyalty and support. Club Harrington exists because of you. During another year of significant investment and transformation, your patience, understanding and commitment have enabled us to continue building a stronger and more sustainable future for generations to come.

Financial Performance

The 2025–26 financial year has delivered another outstanding result for Club Harrington.

Despite undertaking one of the largest capital investment programs in the Club's history, total revenue exceeded $7.0 million, reflecting continued growth across our core business operations. The Club recorded an operating surplus after depreciation of $530,408, while generating more than $1.43 million in operating cash flow, allowing us to continue investing heavily in our facilities while maintaining a strong financial position.

Our balance sheet remains exceptionally healthy, with total assets now exceeding $10.5 million and members' equity approaching $8 million.

These results reflect the strength of the Club's operations, the commitment of our team and the confidence our members continue to place in us.

Investing in Our Future

During the year, Club Harrington invested more than $2.75 million into improving our facilities and infrastructure.

The completion of our new reception and entrance has transformed the first impression of the Club, creating a welcoming and contemporary arrival experience for members and visitors alike. Together with the completion of the gaming lounge, café, lounge areas and numerous operational improvements, these projects have significantly enhanced both the presentation and functionality of our Club.

Importantly, these investments have largely been funded through strong trading performance and disciplined financial management, reducing our reliance on external borrowings while positioning the Club for sustainable long-term growth.

Board Leadership

I extend my sincere appreciation to our Chairman, Kerry McDonald, and the Board of Directors for their ongoing leadership, guidance and commitment throughout another important year for the Club.

The past year has seen significant investment in our facilities and operations. Throughout this period, the Board has provided sound governance, careful oversight and thoughtful decision-making, ensuring the Club continues to develop while maintaining a strong focus on long-term sustainability and responsible financial management.

While I prefer not to single out individuals, I would like to acknowledge Roger McElligott for the valuable support and financial expertise he has provided throughout this significant period of investment. His knowledge and practical advice have been greatly appreciated and have made a positive contribution to the Club during an important stage of its development.

Our Bowling Club

Although Club Harrington continues to evolve as a modern community club, we remain immensely proud of our heritage as a bowling club. Lawn bowls continues to be an important part of our identity, and we remain committed to supporting and growing the sport for future generations.

Congratulations to every member who represented the Club throughout the year, whether socially, competitively or at representative level. Your passion and commitment help preserve one of the Club's proudest traditions.

Thank you also to the Men's, Women's and Travelling Bowling Club's and the many volunteers who continue to support our greens, competitions and events throughout the year.

Supporting Our Community

One of the greatest measures of Club Harrington's success is not simply our financial performance, but the positive impact we continue to make within our local community.

Throughout the year, we proudly strengthened our commitment to supporting local charities, sporting organisations and community groups through sponsorships, fundraising initiatives, donations and in-kind assistance, while continuing our long-standing investment in our bowling community.

Together with the generosity of our members and guests, Club Harrington contributed more than $30,700 in direct donations and sponsorships, as well as over $25,000 in in-kind support, benefiting organisations and causes throughout the Harrington and Manning region.

Highlights included support for Ronald McDonald House Charities Northern NSW, the Cancer Council NSW, the Mid Coast Dairy Advancement Group, Manning Valley Hockey Association, Crowdy Head Surf Life Saving Club, Harrington Little Athletics, the Harrington Crowdy Head RSL Sub-Branch, Harrington Lions Club and a range of other local organisations and community initiatives.

Our commitment extended beyond financial support through our successful Saturday Community Raffles, providing ongoing fundraising opportunities for Marine Rescue Harrington, Crowdy Head Surf Life Saving Club, Harrington Men's Shed and the Harrington & Surrounds Business and Community Association. We also proudly provided in-kind assistance to numerous community organisations throughout the region.

Beyond our community investment, Club Harrington continues to be an important economic contributor to the region, providing direct employment to 32 local people while supporting a wide network of local businesses, contractors and suppliers. Every dollar spent at the Club helps create employment, support local enterprise and enables us to reinvest back into the community we proudly serve.

Our vision of "Our Community, Your Club" is more than a tagline—it is the foundation of everything we do. The continued loyalty of our members and guests allows Club Harrington to remain a place where community comes first, ensuring the benefits generated by the Club continue to flow back to the people, organisations and causes that make our region such a special place to live.

Our People

The achievements of the past year would not have been possible without the dedication of our staff, volunteers and the members of our bowling sub-clubs.

I would like to extend my sincere appreciation to our Operations Manager, Jamie Potts, Catering Manager, Tristan Burrows, our Caravan Park Managers, and the entire management team for their professionalism, leadership and commitment throughout what has been an exceptionally busy and rewarding year. Their willingness to embrace change, solve challenges and continually strive for excellence has played a significant role in the Club's continued success.

To every member of our staff, thank you for your dedication, professionalism and commitment throughout what has been an exceptionally busy year. The way you embraced change, supported one another and continued to deliver outstanding service to our members and guests, despite the challenges of operating through a major redevelopment, is something you should all be proud of. Your efforts have played a vital role in the success of Club Harrington, and I sincerely thank each and every one of you.

To our volunteers and the members of our bowling sub-clubs, thank you for the countless hours you contribute across bowls, events, community fundraising and Club activities. Your generosity, dedication and community spirit continue to strengthen the culture that makes Club Harrington such a special place.

The success of Club Harrington is a reflection of the people behind it. Thank you all for your dedication, teamwork and unwavering commitment to our members and our community.

In Memoriam

On behalf of our whole team, I extend our sincere condolences to the families and friends of those members who have passed away during the past twelve months.

Their contribution to Club Harrington will always be remembered, and they remain an important part of our Club's history.

The investments made throughout the past year have strengthened Club Harrington and enhanced the experience we provide to our members and guests. While our facilities continue to evolve, our purpose remains unchanged—to be a welcoming club that delivers outstanding service, supports our local community and provides a place where people come together to connect, celebrate and belong.

Thank you for your continued loyalty and support. On behalf of the Board, management and staff, we look forward to welcoming you back and sharing another successful year at Club Harrington.

Michael Burgess ACCM, JP
General Manager

Harrington Bowling Club Limited

ABN: 56 001 040 311

Financial Statements

For the Year Ended 31 May 2026

Harrington Bowling Club Limited

ABN: 56 001 040 311

Financial Statements

For the Year Ended 31 May 2026

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Harrington Bowling Club Limited

ABN: 56 001 040 311

DIRECTORS' REPORT

Your Directors present their report on the Company for the financial year ended 31 May 2026.

Directors

The names of the Directors in office at any time during, or since the end of, the year are:

Kerry McDONALD
Roger McELLIGOTT
Kelvin SWEETMAN
Margaret HAWKINS
Allan ROSS
Edward MOORE
Jessie SPENCER

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Short-Term Objectives

The short-term objectives of the Company are to:

- Promote the Club principally for lawn bowls as well as other sporting, social and community activities.
- Provide entertainment to suit customers' needs.
- Provide quality food and beverage services with special benefits to customers.
- Raise funds for community based appeals.
- Ensure regulatory requirements are met.

Long-Term Objectives

The long-term objectives of the Company are to:

- Increase overall membership and encourage participation in sporting and other activities.
- Be a positive influence on the community through considered donations and providing a meeting place for community entities.
- Provide and deliver quality food and beverage products and other services to customers.
- Upgrade Club and Caravan Park facilities.

Strategies Adopted for Achieving Objectives

To achieve the objectives of the Company the following strategies have been adopted:

- Monitor the external and internal environment and make changes to the Club's Constitution, if required.
- Provide cash donations (on request) as well as in-kind support to community organisations.
- Allow the use of the auditorium to members and community groups for special functions.
- Organise sporting events as well as raffles and donations to raise funds for charitable appeals.
- Maximise the benefits offered to community groups by appropriate management of the Club's Grants Program.
- Promote men's and women's bowls, fishing, snooker and darts Clubs, entertainment activities and membership benefits through in-house advertising as well as advertising in the local community newspaper, district press and TV campaigns.
- Reward customers for loyalty by conducting promotional events related to the Club's income streams.
- Offer services at a more competitive price than our local competitors.
- Deliver products and services in a professional and friendly manner that is equal to industry standards and better than our local competitors by monitoring staff performance and encouraging constant improvement in customer service.
- Provide regular music and dancing entertainment.
- Encourage discounted meals for members.
- Encourage promotional meals to all customers on targeted nights to increase turnover in quiet periods.
- Monitor health and safety requirements, industrial awards and other requirements for compliance and upgrade as necessary.
- Explore options for improvements to bowling green and act on improvement provided the circumstances are favourable.
- Explore electronic options for improving services to customers.
- Upgrade equipment and infrastructure at the Club and the Caravan Park as required.

Principal Activities

The principal activity of the Company during the financial year was the conduct of a Registered Club.

No significant change in the nature of this principal activity occurred during the financial year.

Means by which Principal Activities Assisted in Achieving the Company's Objectives

The Club’s objectives were achieved through profits and cash flow as well as support provided by volunteer activities.

Harrington Bowling Club Limited

ABN: 56 001 040 311

DIRECTORS' REPORT

Key Performance Measures

The Club measures performance against actual monthly results matched to forecasts derived from previous years' activities and anticipated growth in the major income streams of bar, bistro, gaming, TAB, KENO, fees from bowls events and caravan park receipts. The Club monitors trading results and any impact that may occur due to price increases and possible changes in regulations.

Members' Guarantee

Harrington Bowling Club Limited is incorporated under the Corporations Act 2001 and is a Company limited by guarantee. If the Company is wound up, the Constitution states that each member is required to contribute a maximum of $2 each towards any outstanding obligations of the Company. At 31 May 2026 the number of members was 3,697 (2025: 3,196).

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* has been received and is included in this financial report.

Core and Non-Core Property

Core property is defined as any real property owned by the Club that comprises the defined premises of the Club or any facility provided by the Club for the use of its members and visitors. Core property of the Club consists of land occupied by the Clubhouse, Bowling Greens at 50 Beach Street, Harrington, New South Wales.

Non core property of the Club means any real property owned by the Club that is not core property. Non core property consists of land located at 69 Beach Street and a caravan park located at 71-83 Beach Street, Harrington New South Wales.

Meetings of Directors

During the financial year 12 ordinary and 2 special meetings of Directors were held. Attendances by each Director during the year were as follows:

	Directors' Meetings		Special Meetings	
	Eligible to attend	**Number attended**	**Eligible to attend**	**Number attended**
Kerry McDONALD	12	12	2	2
Roger McELLIGOTT	12	11	2	2
Kelvin SWEETMAN	12	11	2	1
Margaret HAWKINS	12	11	2	2
Allan ROSS	12	12	2	2
Edward MOORE	12	10	2	2
Jessie SPENCER	12	11	2	2

Harrington Bowling Club Limited

ABN: 56 001 040 311

DIRECTORS' REPORT

Information on Current Directors

Kerry McDONALD	
Experience	Chairman 13 years Past Deputy Chairman 1 year Past Ordinary Director 2 years
Special Responsibilities	Chairman
Roger McELLIGOTT	
Experience	Treasurer 14 years
Special Responsibilities	Treasurer
Kelvin SWEETMAN	
Experience	Deputy Chairman 10 years Past Ordinary Director 4 years
Special Responsibilities	Deputy Chairman
Margaret HAWKINS	
Experience	Ordinary Director 12 years
Allan ROSS	
Experience	Deputy Chairman 8 years Past Ordinary Director 2 years
Special Responsibilities	Deputy Chairman
Edward MOORE	
Experience	Ordinary Director 4 years
Jessie SPENCER	
Experience	Ordinary Director 3 years

Signed in accordance with a resolution of the Board of Directors:

Chairman: ....

Kerry McDONALD

Dated: 3 July 2026

NorthCorp
accountants + financial services

PARTNERS
Paul Fahey B Bus CA
Bart Lawler B Com CA
Patrick Brennan B Com CA
Alison McKinnon B Bus CA

AUDITOR'S INDEPENDENCE DECLARATION

Under Section 307C of the *Corporations Act 2001*

To the Directors of Harrington Bowling Club Limited

I declare that, to the best of my knowledge and belief, during the year ended 31 May 2026 there have been no contraventions of:

(i) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

NorthCorp Accountants

Darren Johnson
Registered Company Auditor

10-12 Short Street
Port Macquarie NSW 2444

Dated: 3 July 2026

Harrington Bowling Club Limited

ABN: 56 001 040 311

STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended 31 May 2026

	Note	2026 $	2025 $
Revenue	2(a)(b)	**7,008,916**	6,105,410
Other income	2(c)	**-**	59,514
		7,008,916	6,164,924
Changes in inventories	3	**16,936**	(23,939)
Inventories purchased	3	**(1,373,676)**	(1,174,243)
Bowling, member and social expenses		**(156,627)**	(159,563)
Contract management fees- caravan park		**(274,617)**	(270,975)
Electricity and gas		**(237,416)**	(220,465)
Employee benefits expense		**(1,925,819)**	(1,638,061)
Depreciation and amortisation expense	3	**(673,326)**	(530,623)
Finance costs	3	**(128,233)**	(28,273)
Insurances		**(179,036)**	(179,080)
Other poker machines, keno and tab expenses		**(559,896)**	(443,060)
Rates and taxes		**(159,753)**	(132,259)
Repairs, maintenance and cleaning expenses		**(311,850)**	(300,943)
Other expenses from operating activities		**(515,195)**	(496,644)
		(6,478,508)	(5,598,128)
Profit / (loss) before income tax		**530,408**	566,796
Income tax expense		**-**	-
Profit / (loss) for the year		**530,408**	566,796
Other comprehensive income for the year		**-**	-
Total comprehensive income for the year		**530,408**	566,796
Profit / (loss) attributable to members of the Company		**530,408**	566,796
Total comprehensive income attributable to members of the Company		**530,408**	566,796

The accompanying notes form part of these financial statements.

Harrington Bowling Club Limited

ABN: 56 001 040 311

STATEMENT OF FINANCIAL POSITION

As at 31 May 2026

	Note	2026 $	2025 $
ASSETS			
Current assets			
Cash and cash equivalents	4	**1,283,417**	1,410,459
Trade and other receivables	5	**64,250**	45,940
Inventories	6	**62,698**	45,545
Other assets	7	**16,107**	34,641
Total current assets		**1,426,472**	1,536,585
Non-current assets			
Property, plant and equipment	8	**9,095,156**	7,812,885
Intangible assets	9	**55,000**	55,000
Total non-current assets		**9,150,156**	7,867,885
TOTAL ASSETS		**10,576,628**	9,404,470
LIABILITIES			
Current liabilities			
Trade and other payables	10	**488,908**	1,015,536
Borrowings	11	**200,000**	200,000
Provisions	12	**254,451**	228,471
Other current liabilities	13	**15,577**	4,741
Total current liabilities		**958,936**	1,448,748
Non-current liabilities			
Borrowings	11	**1,611,600**	461,600
Provisions	12	**30,497**	48,935
Total non-current liabilities		**1,642,097**	510,535
TOTAL LIABILITIES		**2,601,033**	1,959,283
NET ASSETS		**7,975,595**	7,445,187
EQUITY			
Retained earnings		**7,975,595**	7,445,187
TOTAL EQUITY		**7,975,595**	7,445,187

The accompanying notes form part of these financial statements.

Harrington Bowling Club Limited

ABN: 56 001 040 311

STATEMENT OF CHANGES IN EQUITY

For the Year Ended 31 May 2026

2026

	Retained Earnings $	Total $
Balance at 1 June 2025	**7,445,187**	**7,445,187**
Profit / (loss) attributable to members of the Company	**530,408**	**530,408**
Other comprehensive income	**-**	**-**
Total comprehensive income for the year	**530,408**	**530,408**
Balance at 31 May 2026	**7,975,595**	**7,975,595**

2025

	Retained Earnings $	Total $
Balance at 1 June 2024	6,878,391	6,878,391
Profit / (loss) attributable to members of the Company	566,796	566,796
Other comprehensive income	-	-
Total comprehensive income for the year	566,796	566,796
Balance at 31 May 2025	7,445,187	7,445,187

Harrington Bowling Club Limited

ABN: 56 001 040 311

STATEMENT OF CASH FLOWS

For the Year Ended 31 May 2026

	Note	2026 $	2025 $
Cash Flows from Operating Activities			
Receipts from customers		**7,642,581**	6,610,350
Payments to suppliers and employees		**(6,101,820)**	(5,677,526)
Interest received		**20,808**	33,073
Finance costs		**(128,233)**	(28,273)
Net cash provided by (used in) operating activities		**1,433,336**	937,624
Cash Flows from Investing Activities			
Proceeds from sale of property, plant and equipment		**37,000**	59,514
Purchase of property, plant and equipment		**(2,747,378)**	(2,589,800)
Purchase of intangible assets		**-**	(55,000)
Net cash provided by (used in) investing activities		**(2,710,378)**	(2,585,286)
Cash Flows from Financing Activities			
Proceeds from borrowings		**1,350,000**	711,600
Repayment of borrowings		**(200,000)**	(50,000)
Net cash provided by (used in) financing activities		**1,150,000**	661,600
Net increase (decrease) in cash and cash equivalents		**(127,042)**	(986,062)
Cash and cash equivalents at beginning of financial year		**1,410,459**	2,396,521
Cash and cash equivalents at end of financial year	4	**1,283,417**	1,410,459

The accompanying notes form part of these financial statements.

The financial report is for Harrington Bowling Club Limited as an individual entity, incorporated and domiciled in Australia. Harrington Bowling Club Limited is a Company limited by guarantee.

The financial statements were approved and authorised for issue on 3 July 2026 by the Directors of the Company.

Note 1 Material Accounting Policy Information

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied, unless otherwise stated.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a Income Tax

The Company has been granted an exemption from income tax under Section 50-45 of the *Income Tax Assessment Act 1997*. The exempt status of the Company applies indefinitely or until such time as a change in circumstances warrants a review of the exempt status.

(b) Inventories

Inventories are measured at the lower of cost and net realisable value.

(c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, accumulated depreciation and any impairment losses.

Property

Freehold land and buildings are measured on the cost basis less, where applicable, accumulated depreciation for buildings and any impairment losses.

Plant and equipment

Plant and equipment are measured on the cost basis less accumulated depreciation and any accumulated impairment losses.

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company commencing from the time the asset is held ready for use.

(c) Property, Plant and Equipment (continued)

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	*Depreciation Rate*
Buildings and freehold improvements	2.5 to 20%
Plant and equipment	5 to 50%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise.

(d) Financial Instruments

Classification and Subsequent Measurement

Financial assets

Financial assets are subsequently measured at amortised cost.

Financial assets comprising cash and cash equivalents, trade and other receivables and interest bearing deposits are subsequently measured at amortised cost as they meet the following conditions:

- the financial assets are managed solely to collect contractual cash flows; and
- the contractual terms within the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

Derecognition

Derecognition of financial assets

A financial asset is derecognised when the Company's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

All of the following criteria need to be satisfied for derecognition of a financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all the risks and rewards of ownership of the asset have been substantially transferred; and
- the Company no longer controls the asset.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

(d) Financial Instruments (continued)

Impairment of Financial Assets

The Company recognises a loss allowance for expected credit losses on financial assets that are measured at amortised cost.

Recognition of expected credit losses in financial statements

At each reporting date, the Company recognises the movement in the loss allowance as an impairment gain or loss in the statement of comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

(e) Impairment of Non-Financial Assets

At the end of each reporting period, the Company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is recognised in profit or loss.

Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Impairment testing is performed annually for goodwill and intangible assets with indefinite useful lives.

(f) Employee Benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements.

Contributions are made by the Company to employee superannuation funds and are charged as expenses when incurred.

(g) Provisions

Provisions are recognised when the Company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(h) Trade and Other Payables

Trade and other payables are carried at amortised cost and represent the liabilities for goods and services received by the Company during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability. Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

(i) Revenue Recognition

Revenue is recognised when control of the goods and services has transferred to the customers. For such transactions, this is the point in time when the goods are delivered to the customers or the services are received by customers.

Interest revenue is recognised using the effective interest method.

Receivables are recognised when items are delivered or services received, as at this point consideration is unconditional since only time needs to pass before payment of that consideration is due.

(j) Affiliated Clubs

Affiliated clubs are amalgamated with the Company unless they can demonstrate financial and legal independence.

(k) Critical Accounting Estimates and Judgements

The Directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

Key Estimates - Impairment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

No impairment has been recognised in respect of assets at the end of the reporting period.

Note 2 Revenue and Other Income

The Company has recognised the following amounts relating to revenue in the statement of comprehensive income.

	Note	2026 $	2025 $
Continued operations			
Sale of goods	2(a)	**3,173,639**	2,814,342
Other sources of revenue	2(b)	**3,835,277**	3,291,068
		7,008,916	6,105,410

(a) Revenue Disaggregation

The revenue is disaggregated along the following product lines:

	2026 $	2025 $
Bar sales	**1,799,032**	1,597,553
Bistro sales	**1,374,607**	1,216,789
Total Sales Revenue	**3,173,639**	2,814,342

Timing of revenue recognition

	2026 $	2025 $
Goods and services transferred to customers:		
- at a point in time	**3,173,639**	2,814,342

(b) Other Sources of Revenue

	2026 $	2025 $
Caravan park revenue	**827,098**	808,737
Commissions received - Club Keno	**133,394**	111,628
Commissions received - other	**43,531**	36,087
Commissions received - TAB	**18,413**	17,384
Contributions - Sub Clubs	**6,669**	(24,920)
Green fees	**70,485**	65,332
GST rebate - poker machines	**17,180**	17,180
Interest received - other persons	**20,808**	33,073
Membership subscriptions	**37,969**	34,080
Poker machine takings (net of payouts)	**2,522,049**	2,015,692
Sundry income	**7,300**	6,000
Supplier rebates	**130,381**	170,795
Total Other Revenue	**3,835,277**	3,291,068

Note 2 Revenue and Other Income (continued)

(c) Other Income

	2026 $	2025 $
Net gain on disposal of property, plant and equipment	**-**	59,514
Total Other Income	**-**	59,514
Total Revenue and Other Income	**7,008,916**	6,164,924

Note 3 Profit / (loss) for the Year

(a) Expenses

	2026	2025
Cost of goods sold		
Bar sales	**807,227**	717,058
Bistro sales	**549,513**	481,124
	1,356,740	1,198,182
Finance Costs		
Interest expense	**128,233**	28,273
Depreciation		
Buildings and improvements	**235,357**	238,096
Plant and equipment	**437,969**	292,527
	673,326	530,623

Note 4 Cash and Cash Equivalents

	2026 $	2025 $
Cash at bank and in hand - main club	**1,194,397**	1,340,086
Cash at bank and in hand - sub clubs	**89,020**	70,373
	1,283,417	1,410,459

Reconciliation of Cash

Cash and cash equivalents at the end of the financial year as shown in the statement of cash flows are reconciled to items in the statement of financial position as follows:

	2026 $	2025 $
Cash and cash equivalents	**1,283,417**	1,410,459

Note 5 Trade and Other Receivables

	2026 $	2025 $
Current		
Trade receivables	**64,250**	45,940

Note 6 Inventories

	2026 $	2025 $
Current		
Finished Goods - at Cost		
Bar stock	**43,141**	30,034
Bistro stock	**12,588**	8,759
Other consumables	**6,969**	6,752
	62,698	45,545

Note 7 Other Assets

	2026 $	2025 $
Current		
Prepayments	**11,107**	29,641
TAB guarantee	**5,000**	5,000
	16,107	34,641

Note 8 Property Plant and Equipment

	2026	2025
	$	$
Land and buildings		
Freehold land		
Land at cost	**1,377,870**	1,377,870
Buildings and freehold improvements		
Buildings at cost	**10,620,072**	9,507,785
Accumulated depreciation	**(4,165,406)**	(4,050,088)
Total buildings	**6,454,666**	5,457,697
Total land and buildings	**7,832,536**	6,835,567
Plant and equipment		
Plant and equipment at cost	**3,732,443**	3,686,976
Accumulated depreciation	**(2,469,823)**	(2,709,658)
Total plant and equipment	**1,262,620**	977,318
Total property, plant and equipment	**9,095,156**	7,812,885

(a) Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land	Buildings	Plant and equipment	Total
	$	$	$	$
Balance at 1 June 2025	**1,377,870**	**5,457,697**	**977,318**	**7,812,885**
Additions at cost	**-**	**1,652,973**	**352,639**	**2,005,612**
Disposals	**-**	**(42,019)**	**(7,996)**	**(50,015)**
Transfers	**-**	**(378,628)**	**378,628**	**-**
Depreciation expense	**-**	**(235,357)**	**(437,969)**	**(673,326)**
Balance at 31 May 2026	**1,377,870**	**6,454,666**	**1,262,620**	**9,095,156**

Note 9 Intangible assets

	2026	2025
	$	$
Goodwill		
Goodwill at cost	**774,092**	774,092
Accumulated impairment losses	**(774,092)**	(774,092)
Net carrying value	**-**	-
Poker machine licences		
Poker machine licences at cost	**55,000**	55,000
Accumulated amortisation and impairment	**-**	-
Net carrying amount	**55,000**	55,000
Total Intangibles	**55,000**	55,000

Poker machine licences

Poker machine licences have been determined to have an indefinite useful life as the Company has no intention to sell poker machine licences.

(a) Movements in carrying amounts of intangible assets

	Poker machine licences	Goodwill	Total
	$	$	$
2026			
Balance at the beginning of the year	**55,000**	**-**	**55,000**
Disposals	**-**	**-**	**-**
Amortisation	**-**	**-**	**-**
Closing value at 31 May 2026	**55,000**	**-**	**55,000**

Note 10 Trade and Other Payables

	2026	2025
	$	$
Current		
Unsecured liabilities		
Trade payables	**223,893**	931,479
Accrued expenses	**187,638**	142,725
Other payables	**77,377**	(58,668)
	488,908	1,015,536

Note 11 Borrowings

	Note	2026 $	2025 $
Current			
Secured liabilities			
Bank loan	11(a)	**200,000**	200,000
Total current borrowings		**200,000**	200,000
Non-Current			
Secured liabilities			
Bank loan	11(a)	**1,611,600**	461,600
Total non-current borrowings		**1,611,600**	461,600
Total borrowings		**1,811,600**	661,600

(a) Total current and non-current secured liabilities

Bank loan	**1,811,600**	661,600

(b) Carrying amounts of non-current assets pledged as security

Freehold land and buildings	**7,832,536**	6,835,567
Plant and equipment	**1,262,620**	977,318
	9,095,156	7,812,885

(c) Financial assets pledged as security

Financial assets that have been pledged as part of the collateral for the benefit of the bank loan are as follows:

Cash and cash equivalents	**1,283,417**	1,410,459
Trade and other receivables	**64,250**	45,940
	1,347,667	1,456,399

(d) Collateral Provided

Bank Loan

The bank loan is secured by registered first mortgage over the freehold land and buildings of the Company and a registered security interest and charge over all of the present and future rights, property and undertaking of the Company.

Note 12 Provisions

	Employee benefits	Total
	$	$
Opening balance at 1 June 2025	**277,406**	**277,406**
Additional provisions	**7,542**	**7,542**
Balance at 31 May 2026	**284,948**	**284,948**

Analysis of Total Provisions

Employee Benefits

	2026	2025
	$	$
Current	**254,451**	228,471
Non-current	**30,497**	48,935
	284,948	277,406

Provision for Employee Benefits

Provision for employee benefits represents amounts accrued for wages, annual leave and long service leave.

The current portion for the provision includes the total amount accrued for wages and annual leave entitlements and amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service.

These amounts are classified as current liabilities since the Company does not have an unconditional right to defer settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion of the provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

Note 13 Other Liabilities

Current

	2026	2025
	$	$
Members' subscriptions in advance	**15,577**	4,741

Note 14 Capital Commitments

(a) Capital Expenditure Commitments

	2026 $	2025 $
Capital expenditure commitments contracted for:		
Club renovations	**74,000**	168,360
Plant and equipment	**110,438**	-
	184,438	168,360
Payable:		
- not later than 12 months	**184,438**	168,360

Note 15 Key Management Personnel Compensation

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any Director (whether executive or otherwise) of that entity. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The aggregate compensation of key management personnel during the financial year comprising amounts paid or payable or provided for was as follows:

Key Management Personnel Compensation	**186,853**	158,019

Note 16 Other Related Party Transactions

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other persons unless otherwise stated.

Note 17 Members' Guarantee

The Company is limited by guarantee. If the Company is wound up, the Constitution states that each member is required to contribute a maximum of $2 each towards any outstanding obligations of the Company. At 31 May 2026 the number of members was 3,697 (2025: 3,196).

Note 18 Auditors' Remuneration

	2026 $	2025 $
Remuneration of the auditor for:		
- Auditing the financial statements	**22,500**	22,000
- Other non-assurance services	**1,500**	1,500
Total	**24,000**	23,500

Note 19 Financial Risk Management

The Company's financial instruments consist mainly of deposits with banks, cash on hand, accounts receivable and payable.

The carrying amounts for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

	Note	2026 $	2025 $
Financial Assets			
Financial Assets at Amortised Cost			
Cash and cash equivalents	4	**1,283,417**	1,410,459
Trade and other receivables	5	**64,250**	45,940
Total Financial Assets		**1,347,667**	1,456,399
Financial Liabilities			
Financial Liabilities at Amortised Cost			
Trade and other payables	10	**488,908**	1,015,536
Bank loan	11	**1,811,600**	661,600
Total Financial Liabilities		**2,300,508**	1,677,136

(a) Net Fair Values

The net fair values of financial assets and financial liabilities approximates their carrying values. The aggregate net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the statement of financial position and in the notes to the financial statements.

Note 20 Company Details

The registered office and principal place of business of the Company is:

50 Beach Street
Harrington NSW 2427

Harrington Bowling Club Limited

ABN: 56 001 040 311

CONSOLIDATED ENTITY DISCLOSURE STATEMENT

Harrington Bowling Club Limited does not control any entities and is not required by the Australian Accounting Standards to prepare consolidated financial statements.

As a result, s 295(3A)(a) of the *Corporations Act 2001* does not apply to the entity.

Harrington Bowling Club Limited

ABN: 56 001 040 311

DIRECTORS' DECLARATION

In accordance with a resolution of the Directors of Harrington Bowling Club Limited, the Directors of the Company declare that:

1. The financial statements, comprising the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and notes to and forming part of the financial statements, are in accordance with the *Corporations Act 2001* and:

   (a) comply with Australian Accounting Standards - Simplified Disclosures; and

   (b) give a true and fair view of the financial position of the Company as at 31 May 2026 and of its performance for the year ended on that date.

2. In the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

3. The Consolidated Entity Disclosure Statement required by subsection 295 (3A) of the Corporations Act 2001 is true and correct.

Chairman ....

Kerry McDONALD

Dated: 3 July 2026

NorthCorp
accountants + financial services

PARTNERS
Paul Fahey B Bus CA
Bart Lawler B Com CA
Patrick Brennan B Com CA
Alison McKinnon B Bus CA

INDEPENDENT AUDITOR'S REPORT

To the Members of Harrington Bowling Club Limited

Opinion

We have audited the financial report of Harrington Bowling Club Limited, which comprises the Statement of Financial Position as at 31 May 2026, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a Material Accounting Policy Information, the Consolidated Entity Disclosure Statement, and the Directors' Declaration.

In our opinion, the accompanying financial report of Harrington Bowling Club Limited is in accordance with the *Corporations Act 2001*, including:

(a) giving a true and fair view of the Company's financial position as at 31 May 2026 and of its performance for the year ended on that date; and

(b) complying with Australian Accounting Standards - *AASB 1060: General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The Directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 May 2026, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

CHARTERED ACCOUNTANTS
AUSTRALIA + NEW ZEALAND

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INDEPENDENT AUDITOR'S REPORT

To the Members of Harrington Bowling Club Limited

Responsibilities of the Directors for the Financial Report

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - *AASB 1060: General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* and the *Corporations Act 2001* and for such internal control as the Directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

PARTNERS
Paul Fahey B Bus CA
Bart Lawler B Com CA
Patrick Brennan B Com CA
Alison McKinnon B Bus CA

INDEPENDENT AUDITOR'S REPORT

To the Members of Harrington Bowling Club Limited

Auditor's Responsibilities for the Audit of the Financial Report (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

NorthCorp Accountants

Darren Johnson
Registered Company Auditor

10-12 Short Street
Port Macquarie NSW 2444

Dated: 3 July 2026

Women’s Bowling Club Report

It is my pleasure to present my report as President of the Harrington Women’s Bowling Club for the past year.

What a wonderful year it has been for our club. I am incredibly proud of what we have achieved together, both on and off the greens. Our members have once again demonstrated outstanding commitment, sportsmanship and friendship, making this another successful year.

Our pennant teams achieved excellent results, with several teams qualifying to compete at the State Championships in August. Congratulations to all of our players, selectors and supporters on this outstanding achievement.

The State Carnival was another highlight of the year and showcased the dedication of our members. From preparing lunches to organising raffles, every volunteer played an important role in its success. A special thank you goes to our Social Ladies for their wonderful work preparing and wrapping the raffle prizes.

The completion of our clubhouse renovations, particularly the new locker room facilities, has been a fantastic improvement for our members. On behalf of the Ladies Club, I sincerely thank Club Harrington for its continued support and investment in our facilities.

Congratulations to all of our Club Champions and to everyone who participated throughout the season. I also extend my sincere thanks to my committee and the Match Committee for their dedication and countless hours of work in ensuring our club continues to thrive.

A special thank you to Michael Burgess, together with the Board, management and staff of Club Harrington, for their ongoing support and assistance throughout the year. Your commitment to our club is greatly appreciated.

Finally, thank you to all of our members. Whether you volunteer, compete, assist with fundraising or simply support one another, you each contribute to making our club such a welcoming and successful organisation.

I wish everyone good health, enjoyable bowling and continued friendship in the year ahead, and I look forward to another successful season together.

Thank you.

Nerell Webber
President
Harrington Women’s Bowling Club

Travelling Bowler's Report

The past year has been another enjoyable and successful one for the Harrington Travelling Bowlers, with members continuing to participate in our monthly social bowls trips and enjoying the friendship and camaraderie these outings provide.

A highlight of the year was our October tour to Coffs Harbour, where we enjoyed several days of bowling and fellowship with three welcoming clubs. We were warmly received by Sawtell, Woolgoolga and Park Beach, and sincerely thank each club for their outstanding hospitality throughout our visit.

During the year, we were also pleased to welcome Gloucester, Old Bar, Taree West and Kew Bowling Clubs to Harrington. In February, our members travelled to Forster Road Runners for another enjoyable day of social bowls and friendship.

Looking ahead, we are pleased to have visits scheduled from Beresfield and Telarah Bowling Clubs in the coming year. These clubs were originally due to visit in 2022 but unfortunately had to cancel. We look forward to finally welcoming them to Harrington, continuing to strengthen the friendships that make travelling bowls so rewarding.

Our annual trip in October 2026 will take us to Ettalong, with games scheduled at Umina, Everglades and Davistown. We are all looking forward to another wonderful trip, meeting new bowling friends and enjoying the hospitality of these clubs.

Wherever we travel, our members are regularly complimented on their friendliness, sportsmanship and the welcoming atmosphere we create. It is rewarding to know that Harrington Travelling Bowlers have developed a reputation for making every social bowls day enjoyable for both our members and our hosts.

Thank you to everyone who has supported our travelling bowls programme throughout the year.

I look forward to another enjoyable year of bowling, friendship and fellowship.

Kind regards,

Pam House
Harrington Travelling Bowlers

Harrington Men's Bowling Club Report

Firstly, I would like to sincerely thank the HMBC Committee for their dedication, support and contribution throughout the past year, particularly over the past six months since I stepped into the role of President. Their commitment and willingness to volunteer their time have been invaluable, and I greatly appreciate their ongoing efforts.

The May Carnival was once again a very successful event. Although the weather was less than ideal and we lost one full day of play, the carnival was well supported, with participation numbers increasing on last year. We received many compliments from visiting bowlers regarding the excellent condition of our greens, the organisation of the event, the quality of the catering and the friendly, accommodating service provided by our staff. It was a long and demanding week, but a very rewarding one. Congratulations to everyone who contributed to its success, with a special thank you to Ian Smith, whose tireless work behind the scenes was instrumental in making the carnival such a success.

Congratulations also to all of our Pennant bowlers who proudly represented Harrington during the season. We fielded competitive teams across Grades 2, 3, 6 and 7, with both our Grade 6 and Grade 7 teams progressing to their respective sectional play-offs at Taree West. Both teams performed exceptionally well, with our Grade 7 side winning through to qualify for the State Finals in Tamworth this August. We wish them every success.

I would also like to acknowledge our Selectors—Trevor Costa (Chairman of Selectors), Matt O'Brien and Steve Lucey—for the considerable time and effort they devote to selecting competitive teams each week. These are voluntary positions that require difficult decisions while balancing player availability, form and team combinations. While not every decision will please everyone, I ask all members to remember the commitment these volunteers make on behalf of our Club. Respect and support for those who volunteer their time are essential to maintaining a positive and enjoyable club environment.

Congratulations to all members who competed in this year's Club Championships, and particularly to our worthy champions. Your participation continues to strengthen our club and the spirit of competition.

Finally, I would like to thank all of our members for their continued support of our events, competitions and championships. My sincere appreciation also goes to Chris Derks for his outstanding work in producing and maintaining some of the finest bowling greens in the region, and to Michael Burgess, the Club Board and all Club Harrington staff for their ongoing support and assistance throughout the year.

Once again, thank you to the HMBC Committee for your dedication and commitment. I look forward to another successful year for Harrington Men's Bowling Club.

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Harrington Men's Bowling Club

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Life Members

Thomas Bailey *
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Henry Sinclair *
William Ward *
Raymond White *
Clare Brown
Gordon Stewart *
Sylvia Wroblewski *
Una Richardson *
Gwen Whatson *
Brenda Dyer

William Erikson *
William Morgan *
Alec Rae *
Reginald Drury *
Fred Jenkins *
Darrell Barker *
Enid Campbell *
Fol Robertson *
Daphne Crossingham
Robyn Spek
Kelvin Sweetman

Dallas Gill *
Ralph Plummer *
Percy Atkins *
Jack Ricketts *
Morris Anthoney *
George Marshall *
Dulcie Ford *
Jean Rae *
Heather Steinmetz *
Alan Craven *
Edward Moore

Club Patrons

Clare Brown

Bill Burges